



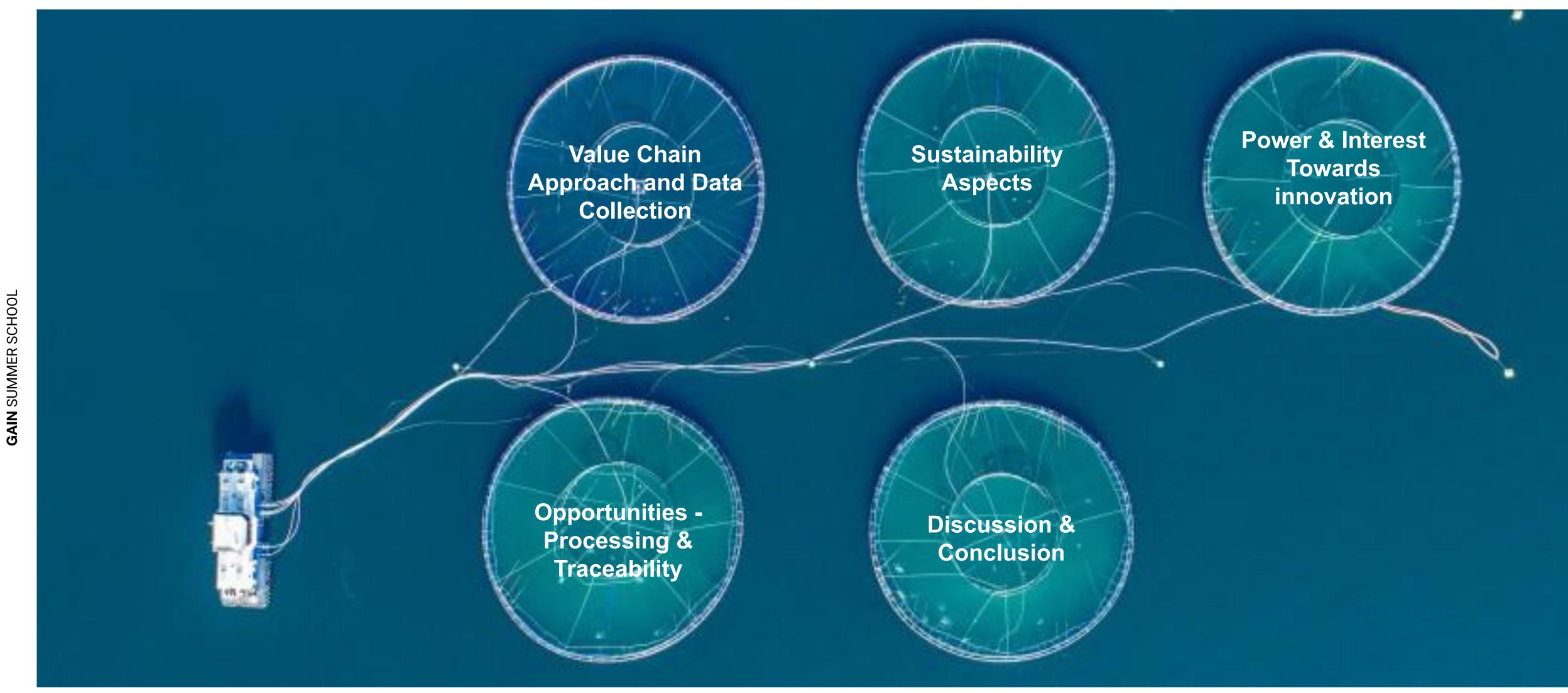
## Value Chain Analysis Salmon in Norway and Carp in Poland

A comparison between a industrial and cultural supply chain

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#### Value Chain Analysis

 Explores the relationships between different value chain actors and stakeholders and the movement of goods and services

- Understanding of different parts of the value chain and how they interact
- Who drives innovation? (Power and Interest)
  - → Who are the "lead firms"?
- Where are the bottlenecks for growth/ eco-intensification?
- Where is value added?



#### Initial survey preparation

- Workshop with partners from several countries
- Expert in value chain analysis and sustainability aspects (LCA)
  - Structure of aquaculture value chains define sample frame
  - List of provisional indicators
    - ease of data collection
    - relevance to the industry





#### (semi-)structured survey

- Primary data collection
- Sensitive data collection relies on building relationships
- Results VCA survey followed up by 2 rounds of <u>Delphi Expert</u> <u>Consultation</u>

Stakeholder	VCA
Grow out	
Hatcheries	
Processors (1° and 2°)	
Feed mills	
By-product industry	
Associations	
R & D facilities	
Distribution	
Retail	
NGOs	
Academia	

#### Survey distribution

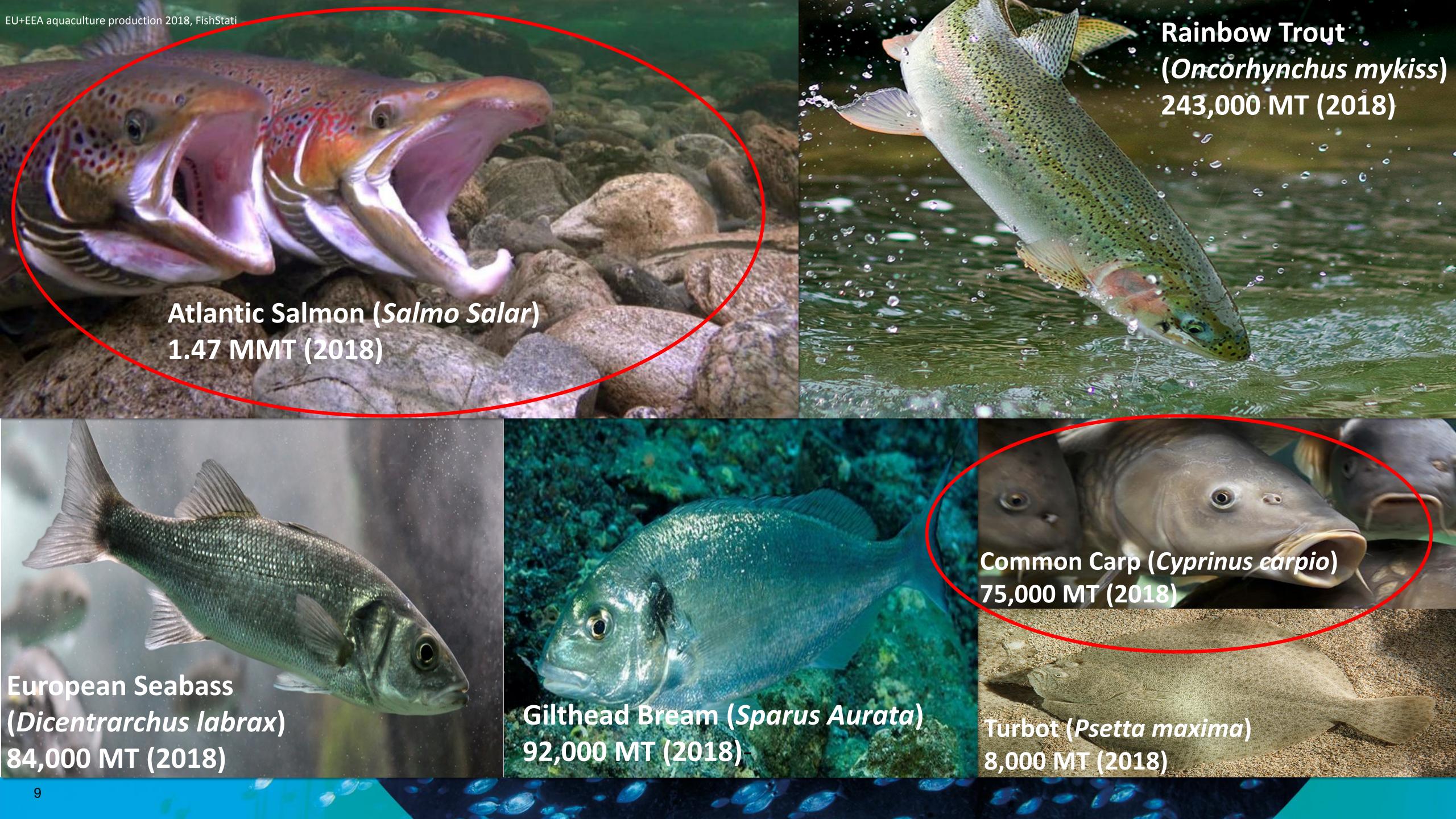
- Work with partners to identify key stakeholders;
   GIFAS, ZUT, UNIVE, AFBI
- Use their networks to engage with industry and wider stakeholders
- Pilot surveys
  - → Broaden surveys through "snowball" networking over
     3 month field work per country





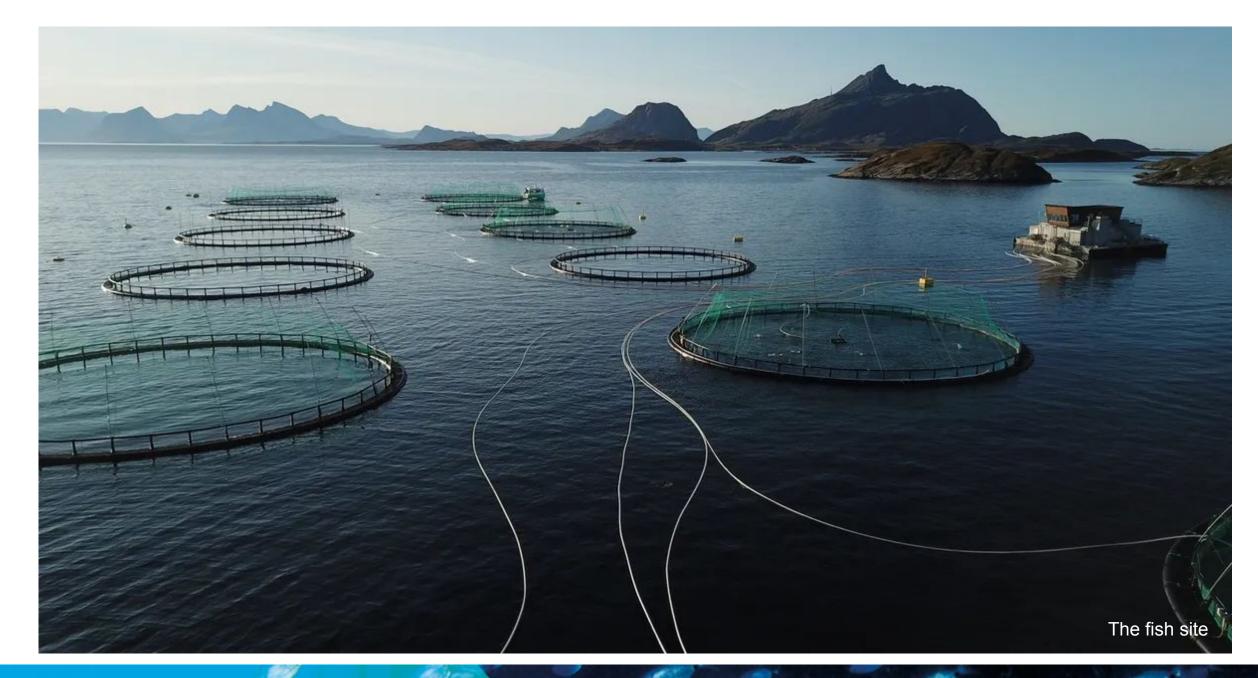






#### Why focus on salmon (Norway) and carp (Poland)

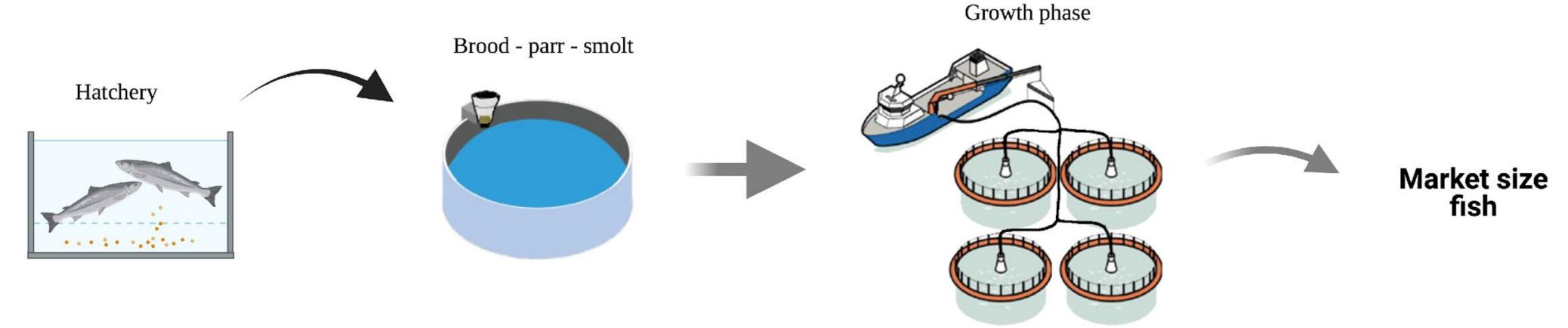
- Industrial vs landscape fish
- Overseas secondary processing
- Major role for Poland as secondary processor to utilize high value aquaculture fish by-products
- Marine vs freshwater





#### Which one do you consider sustainable?

#### Salmon production



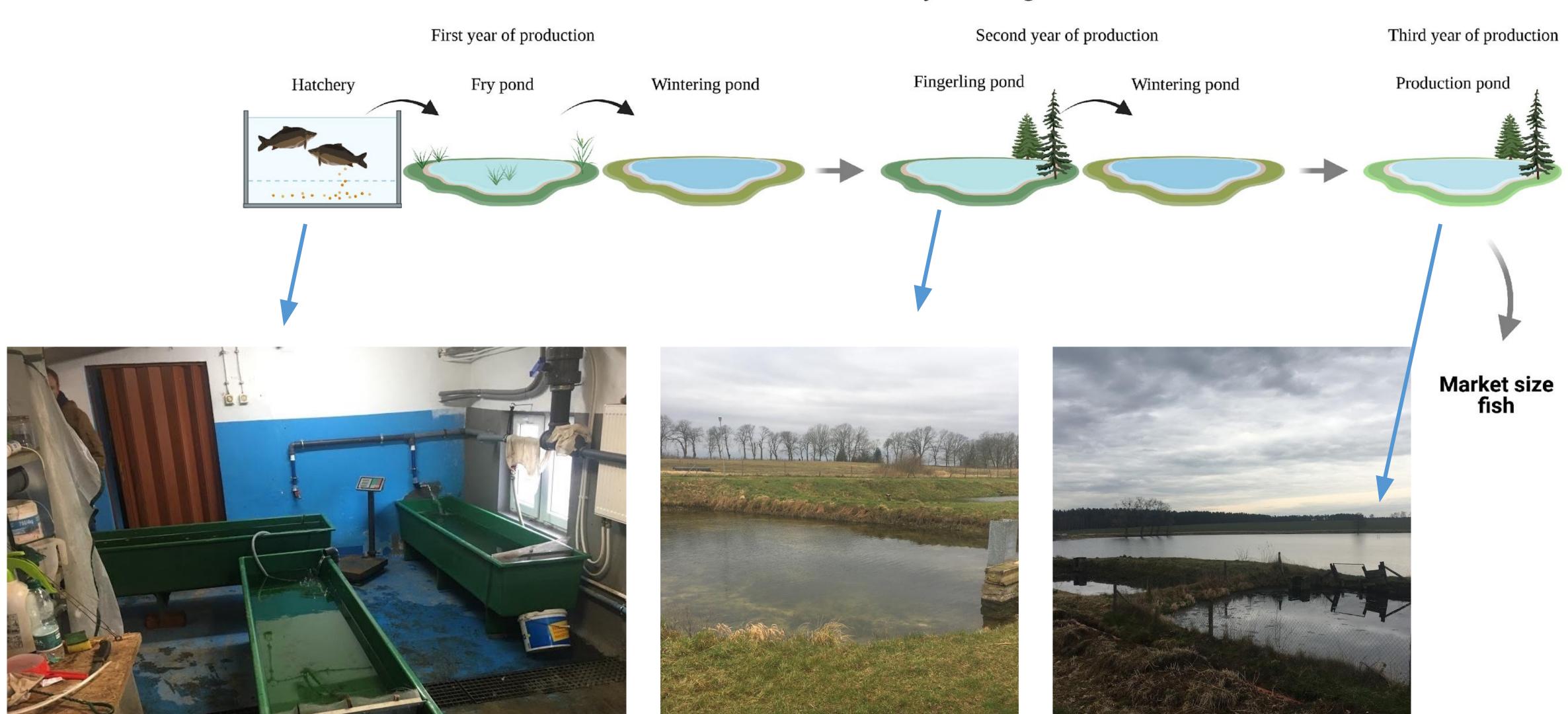




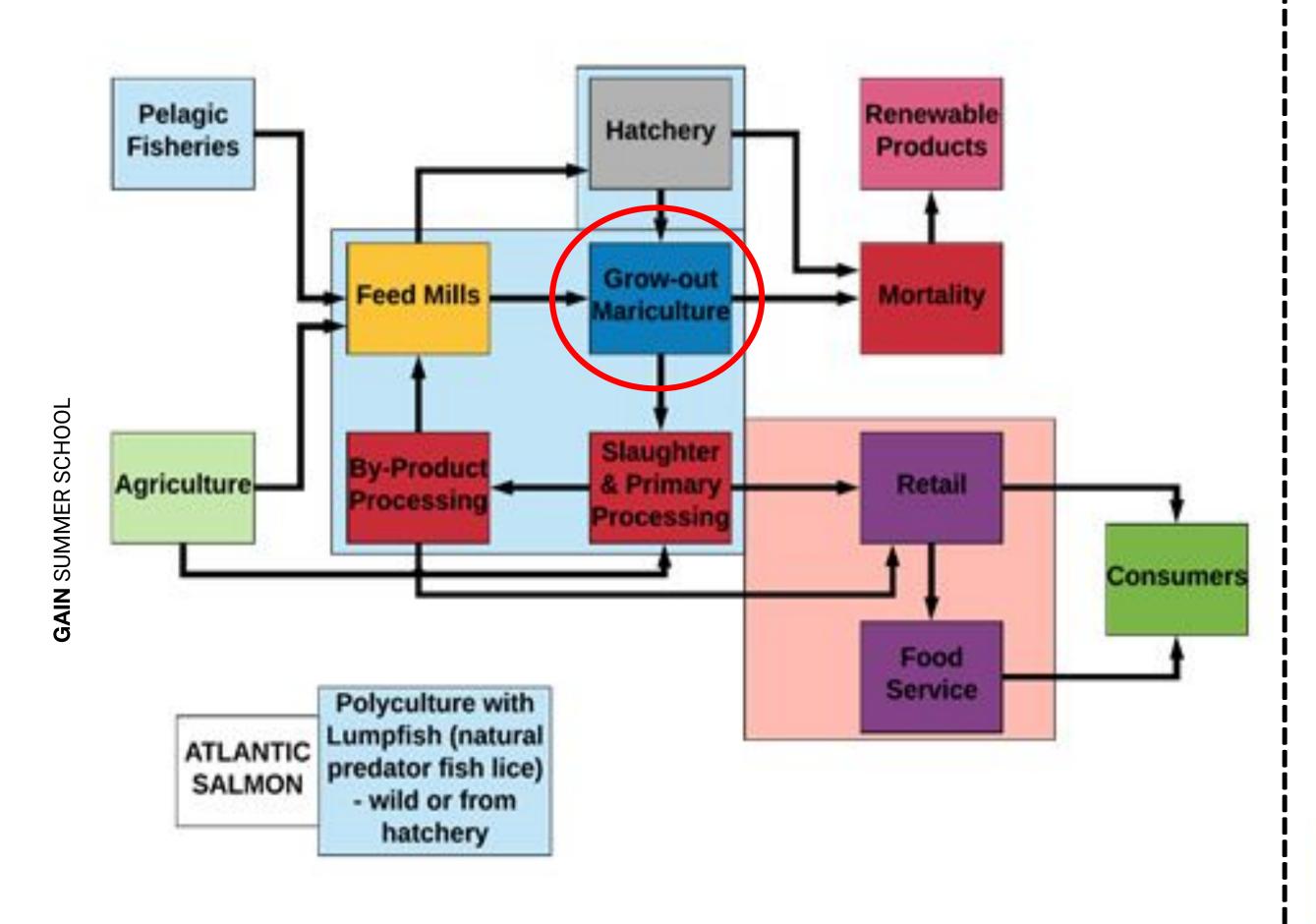


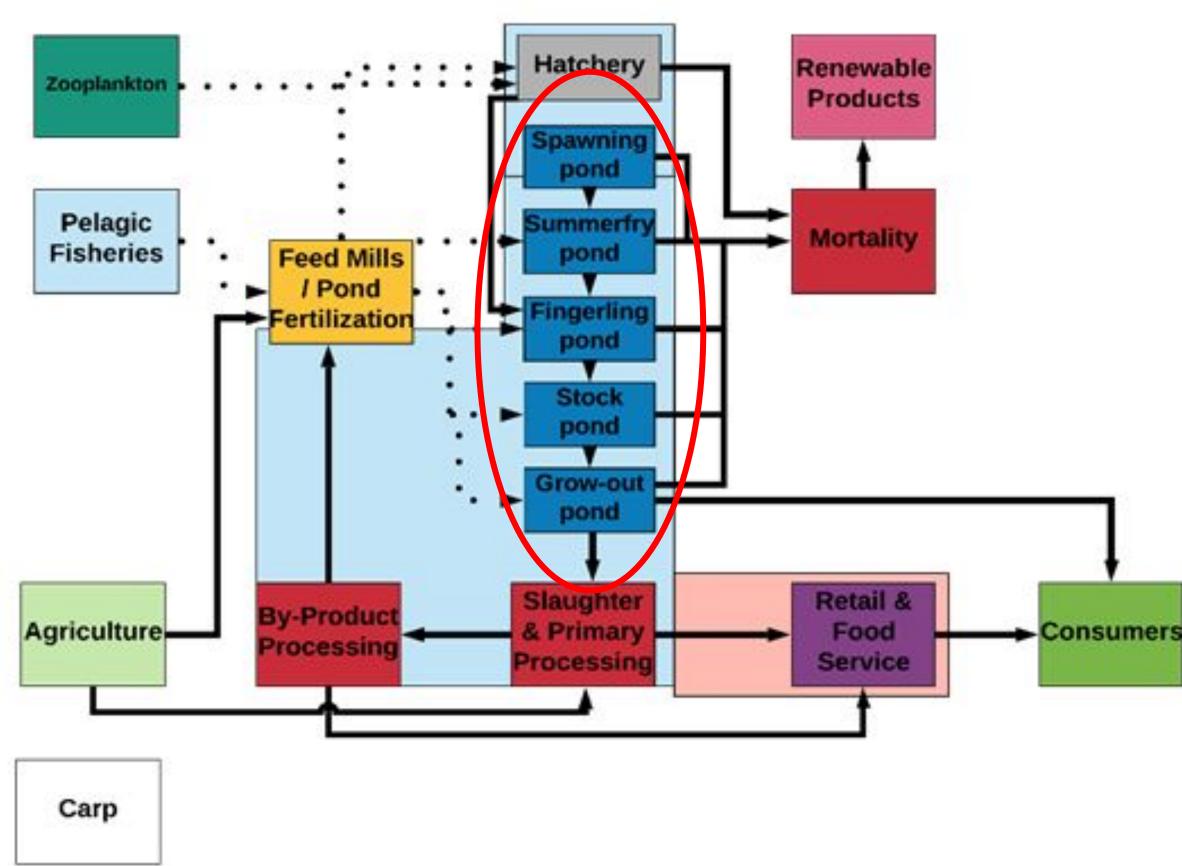
#### Carp production

#### Dubish style farming

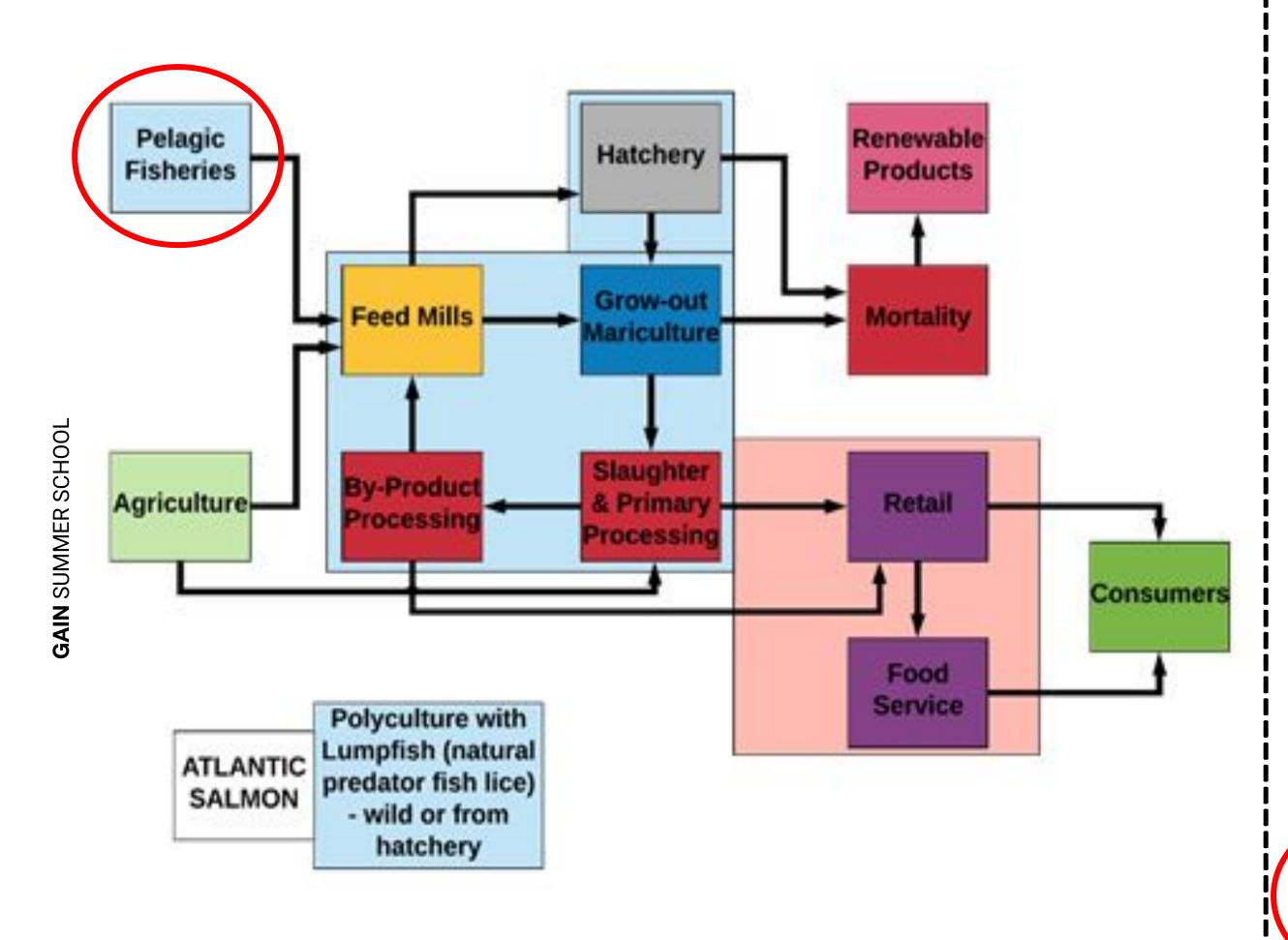


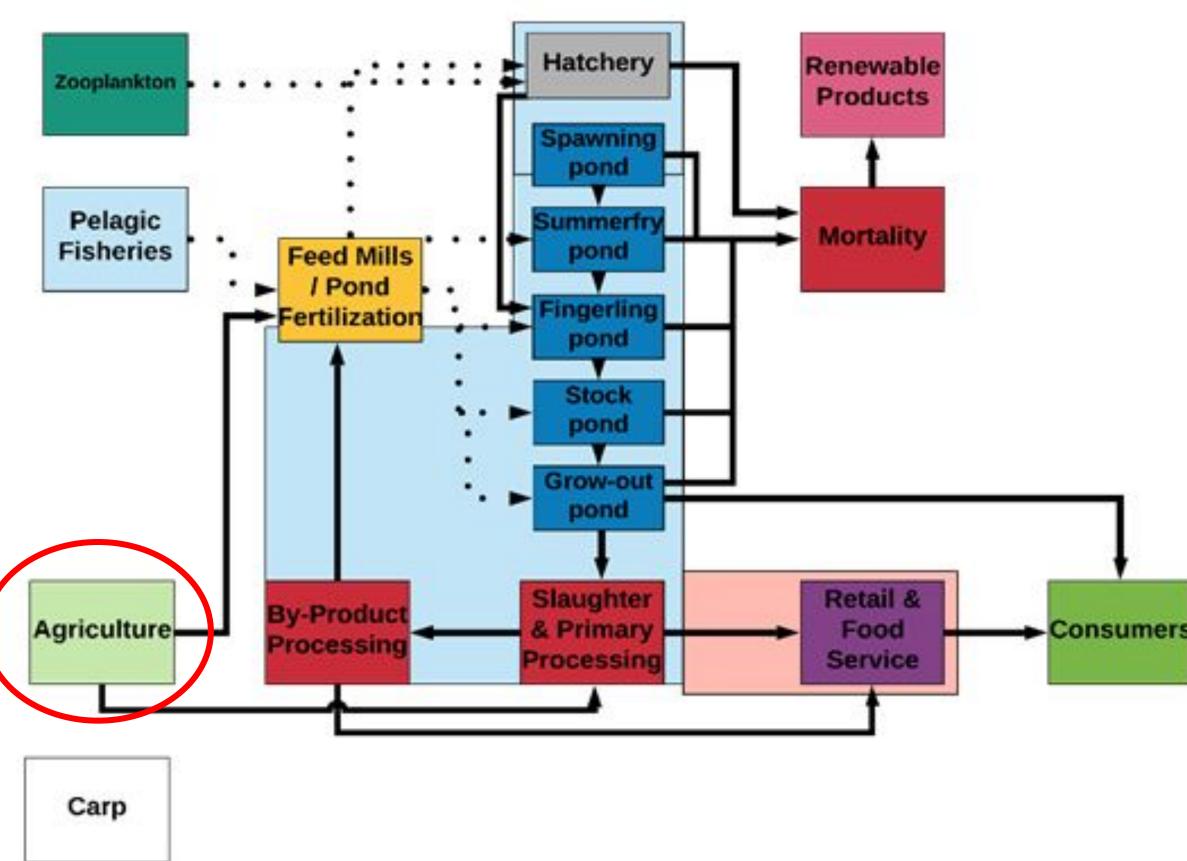
#### Value chain salmon & carp



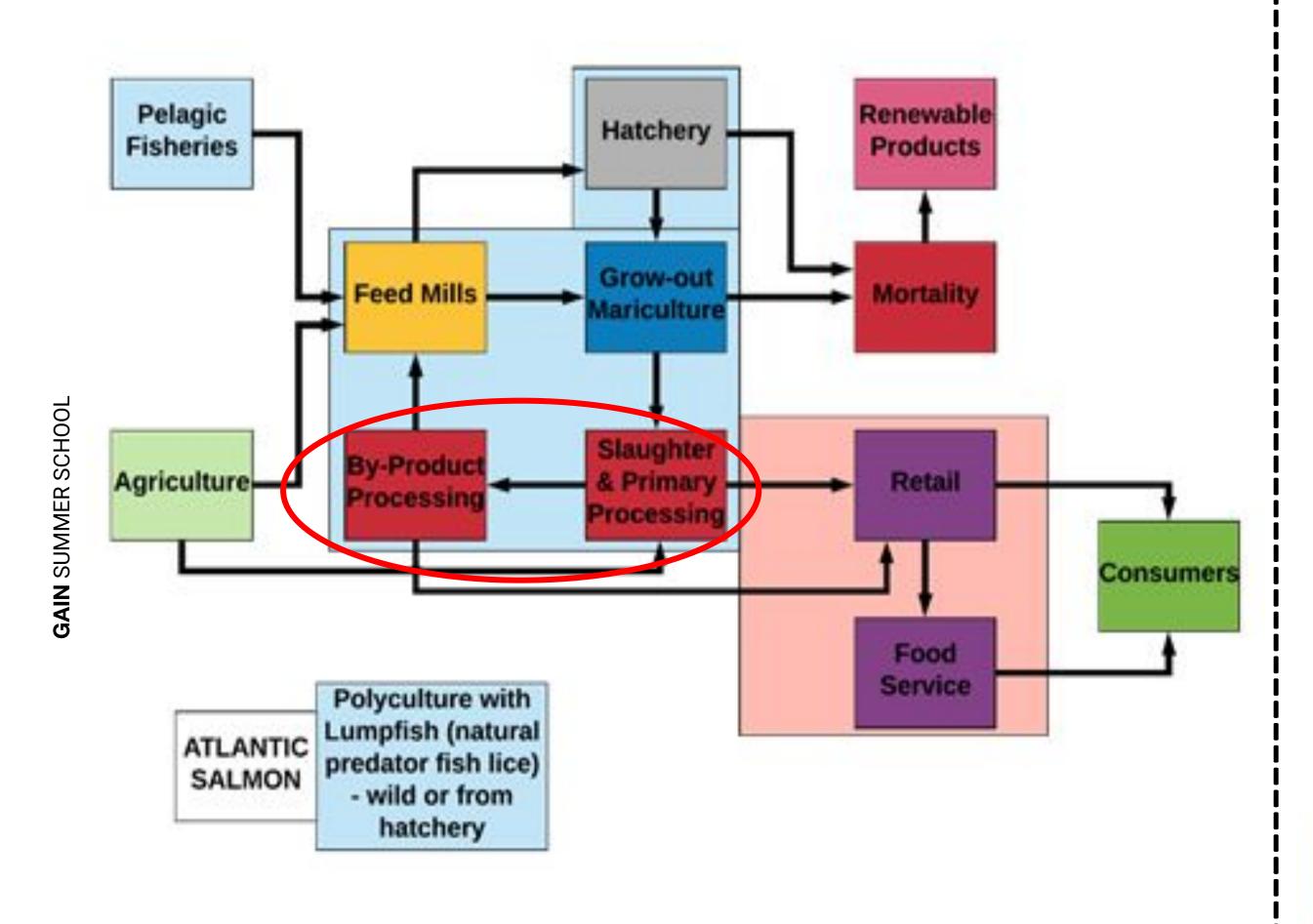


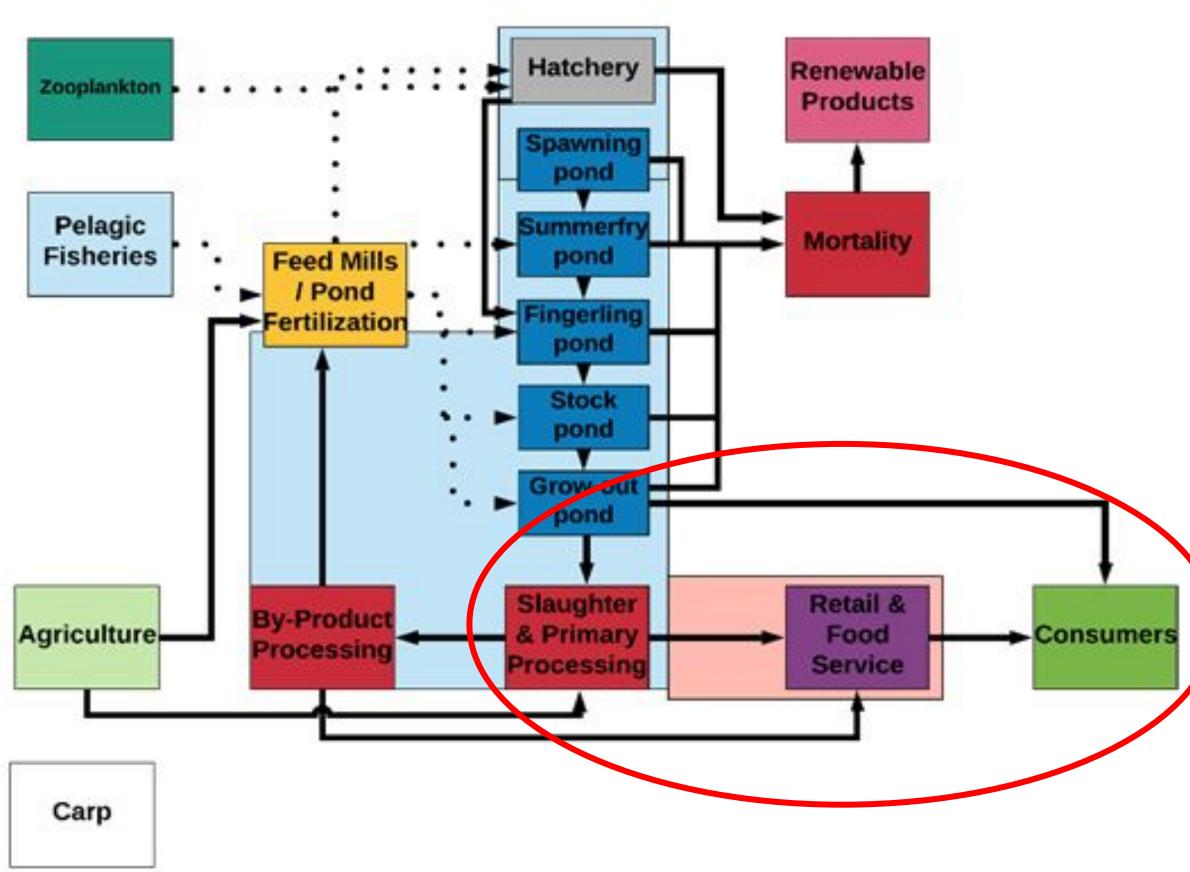
#### Value chain salmon & carp





#### Value chain salmon & carp





## Outcomes of Norway and Poland VCA regarding sustainability factors

Sustainability Factors			
Negative	Positive	Uncertain	
Salmon lice (terms of growth		Aquafeed ingredients – e.g., soy	
limitations and final product)	Connecting to main electricity (	/ potential of novel ingredients	
(4x)	net, less energy use (7x)	(3x)	
Limiting allowance medicines	Feed ingredients, sourcing, and	Production limits (Government)	
(3x)	novel feed ingredients (6x)	(2x)	
Marine ingredient substitutes	Resource efficiency (e.g., FCR) of	Consumer perception towards	
health and nutritional value (3x)	the industry (5x)	salmon (bad media image) (2x)	





#### **Sustainability Factors Positive** Climate change (e.g., relation to Climate change - temperature EU funds for support programs water availability) (4x) and external assistance (5x) fish growth) (3x) Animal predation (increased by Increase in output of (primary) Policy (national regulations often low water surface) (4x) processing sector (4x) cannot keep up with R&D) (2x) Extensive – natural/low waste Consumer preferences relatively Price of water to fill ponds (3x) and energy (4x) unknown (2x)

#### Scoring of Sustainability Indicators through Delphi (Norway)

#### **Economic**

Indicators about the economic efficiency of the farm (12):

- eFCR
- Fish rejection at processing
- Input Efficiency and Cost Ratio
- Mortality, kg%
- Innovation value addition
- Market diversity
- Etc.

#### **Environmental**

#### **Indicators from LCA (7):**

- Global Warming Pot.
- Acidification Pot.
- Eutrophication Pot.
- Land Use
- Etc

#### Other Indicators (12):

- Fish-in-fish-out (FIFO)
- Recycling by-products
- Nutrients release
- Feed efficiency

#### Social

Indicators about the working conditions on the fish farm (7):

- Labour structure
- Wage structure
- Employment (FTE eq)
- Labour effort/output
- **Employee risk and Safety**
- Certification

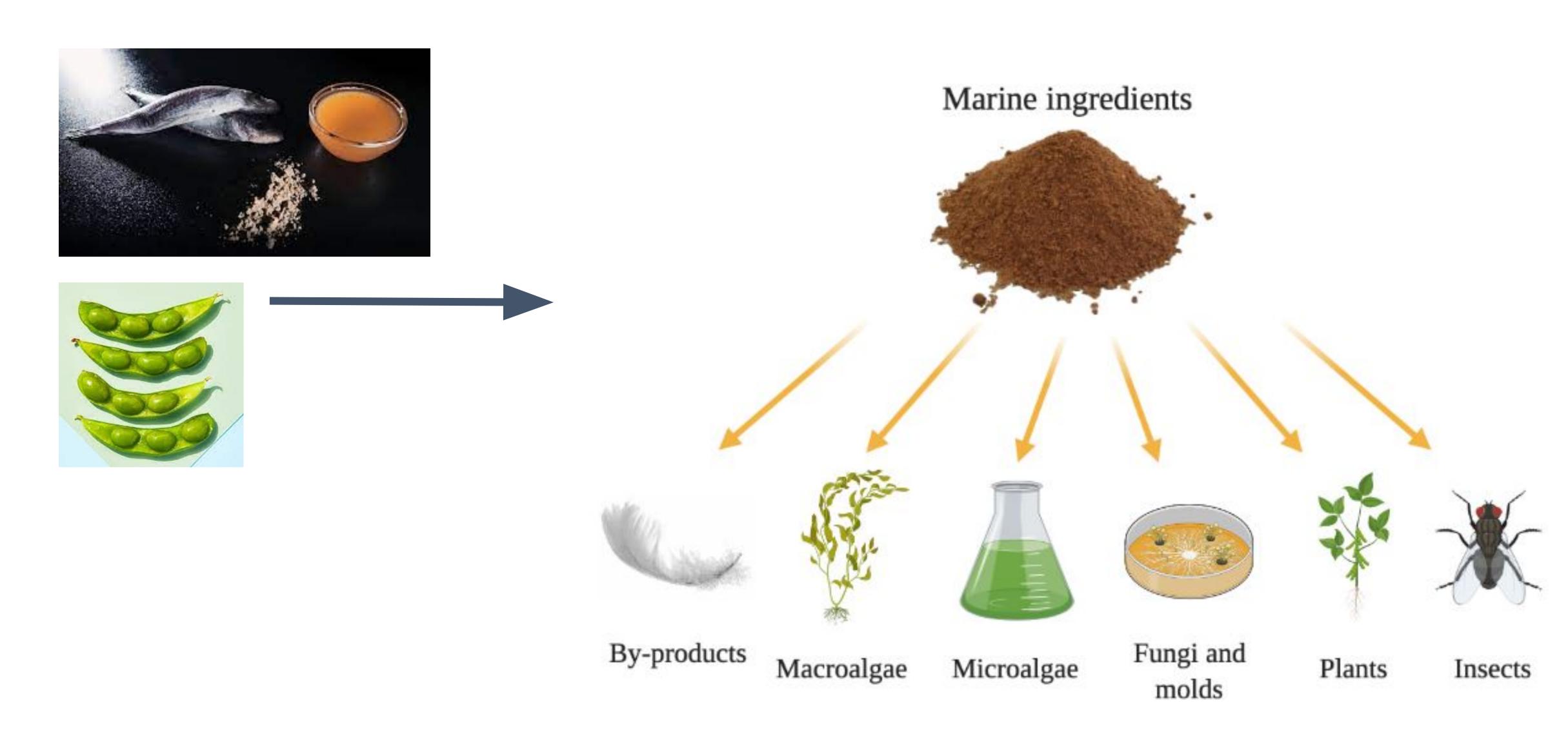
• Etc.

#### Fish Welfare

Indicators about the living conditions of fish on the farm (12):

- Fish welfare training
- Active body damage observation
- Mortality, number
- Predation prevention
- Stocking density
- Growth rate
- Slaughter practice score

#### Sustainability challenges & opportunities



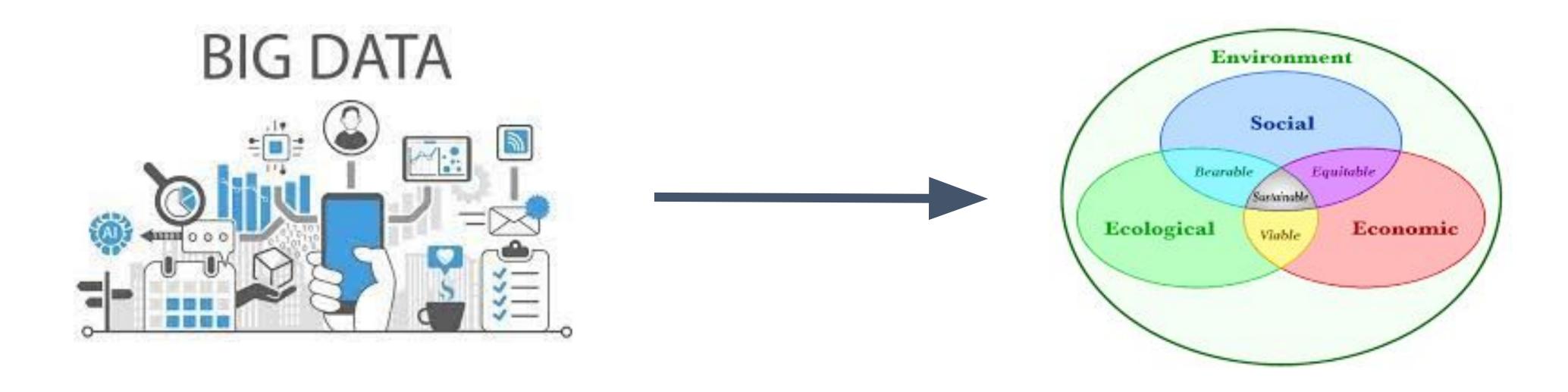
#### Sustainability challenges & opportunities





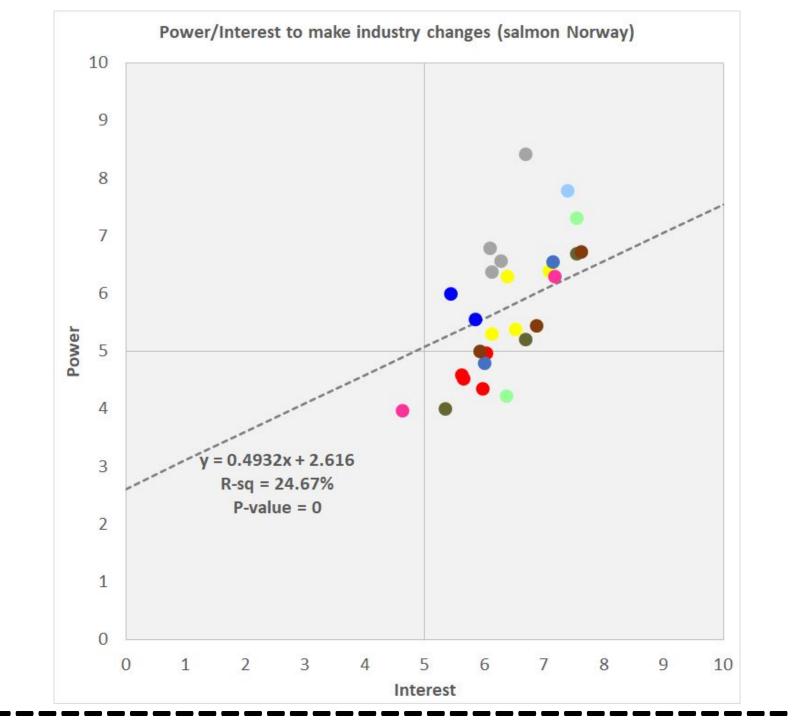


#### Sustainability challenges & opportunities

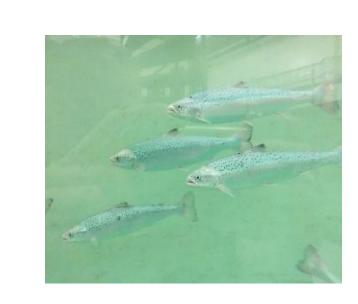


#### Power and interest

GAIN innovation MAX SCORE 6	Average
Use of big data for welfare	5.52
Use of big data management and support	5.27
Micro algae as a feed ingredient	5.21
Insect protein as a feed ingredient	5.21
Macro algae as a feed ingredient	5.15
Processing by-products for feed	5.15
Hydrolysed fish proteins	4.61
Single cell proteins	4.24

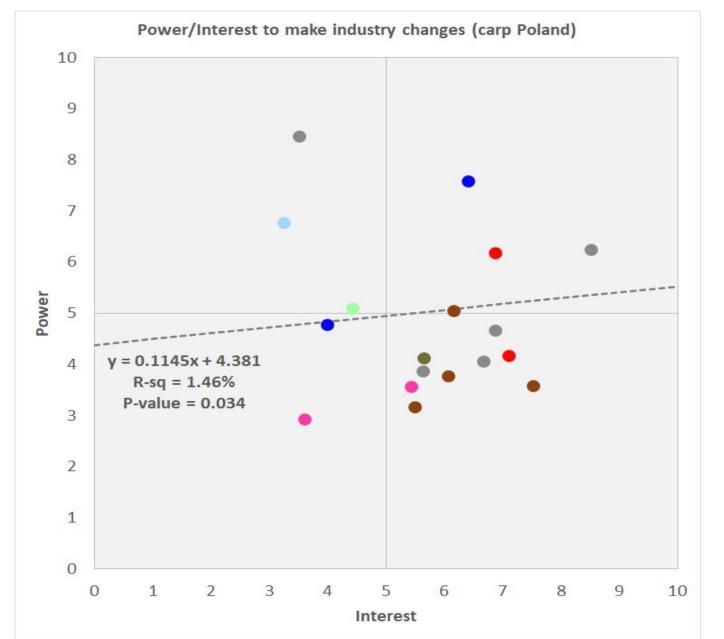


Rarly life stage
Grow-out
Processing
Integrated
Grow-out
Trade
Health
Feed (ingredients)
Education
Equipment
Third





GAIN innovations MAX SCORE 6	Average
Processing by-products for feed	4.40
Sludge for fertiliser	3.87
By-products for	
cosmetics/nutraceuticals	3.60
Insect proteins	3.53
Micro algae	3.13
Macro algae	3.00

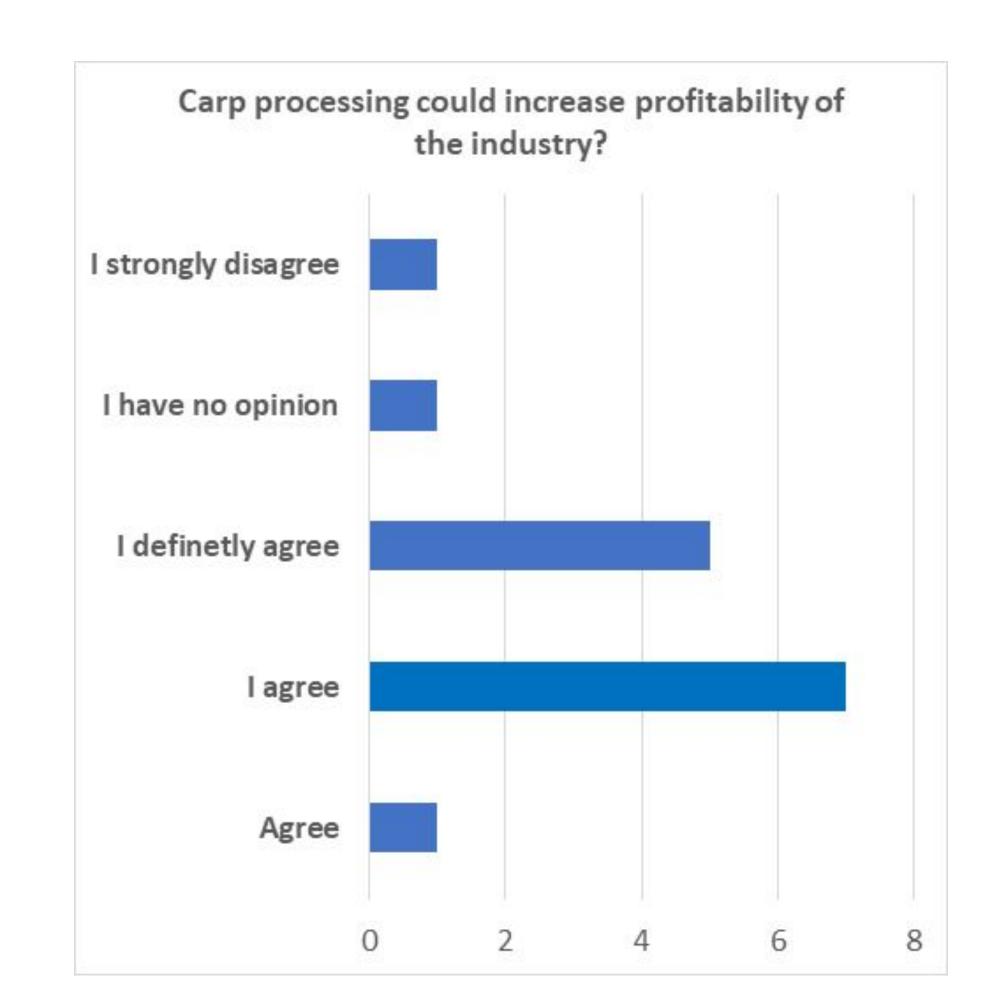


Nodes
Grow-out
Feed (Ingredients)
Processing
Trade
Equipment
Health
Education
Third parties

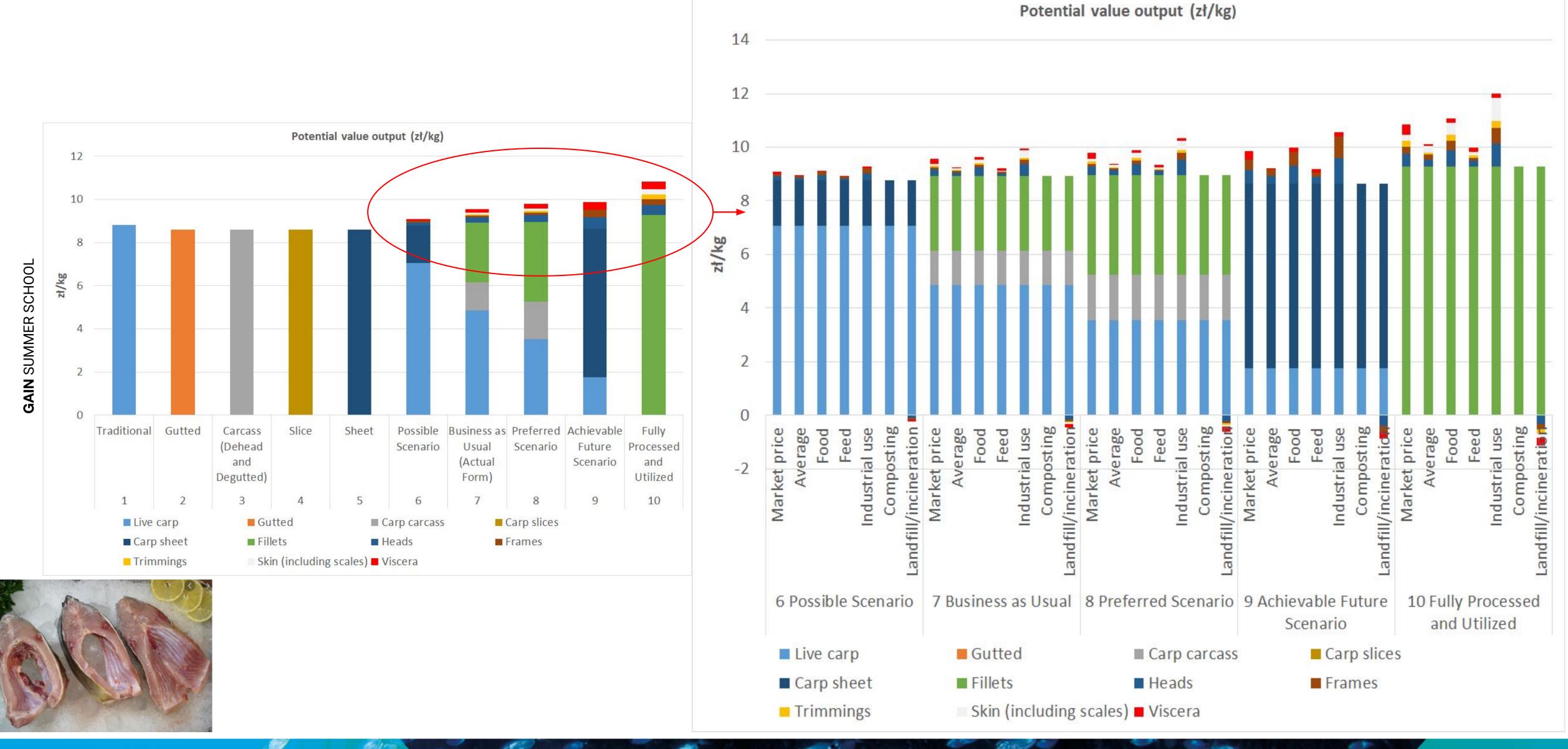
#### Product diversification

#### Processing opportunities for carp in Poland





#### Outcomes Carp Processing Model



 Why is a better understanding of the supply chain important?

→ Example in relation to the circular economy.



-Global seafood trade

- -Mislabelling (e.g., 20% in pilot study in US) Oceana, 2019
- 1. Species substitution (pangasius sold as cod)
- 2. Farmed shrimp sold as wild shrimp



-Global seafood trade

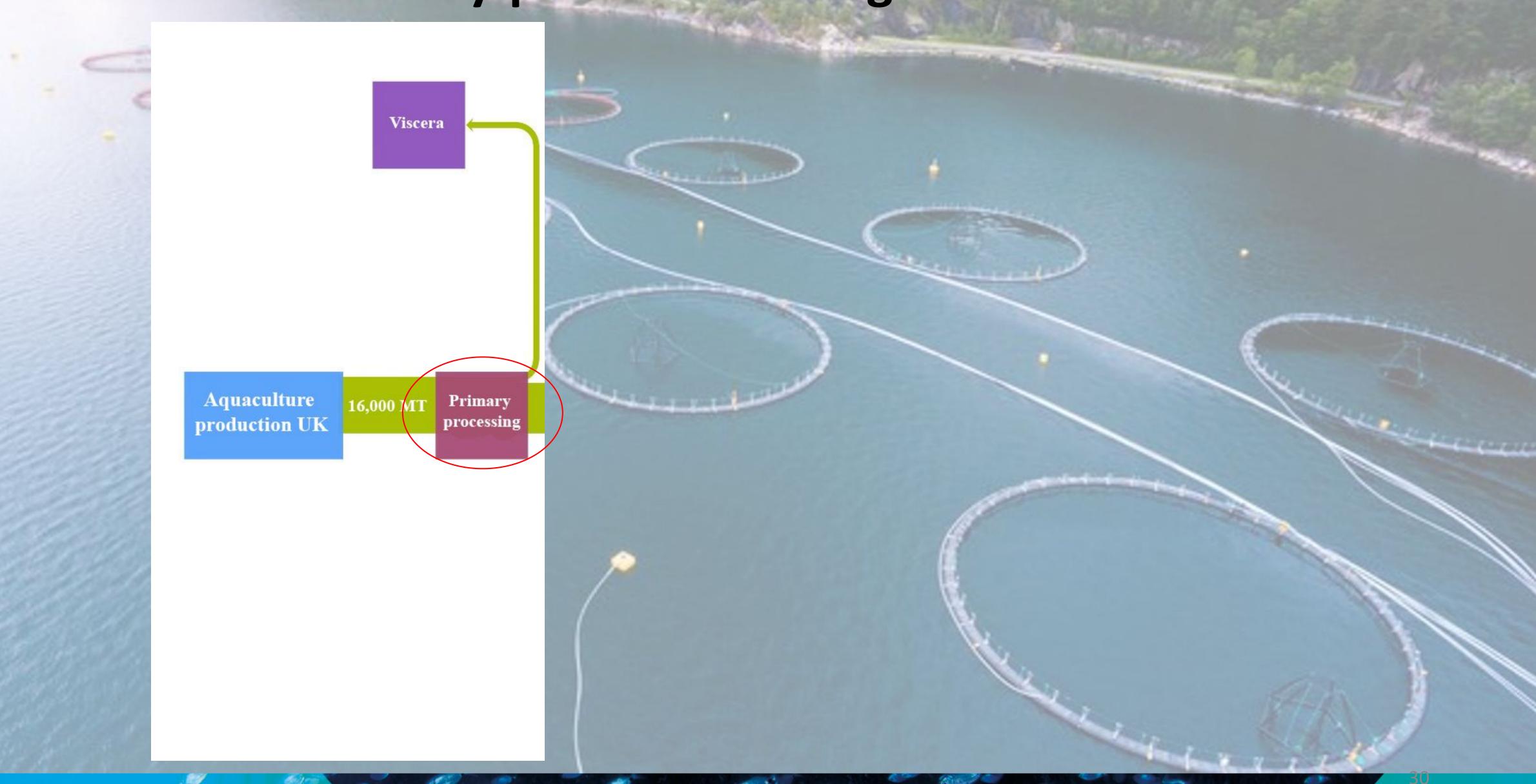
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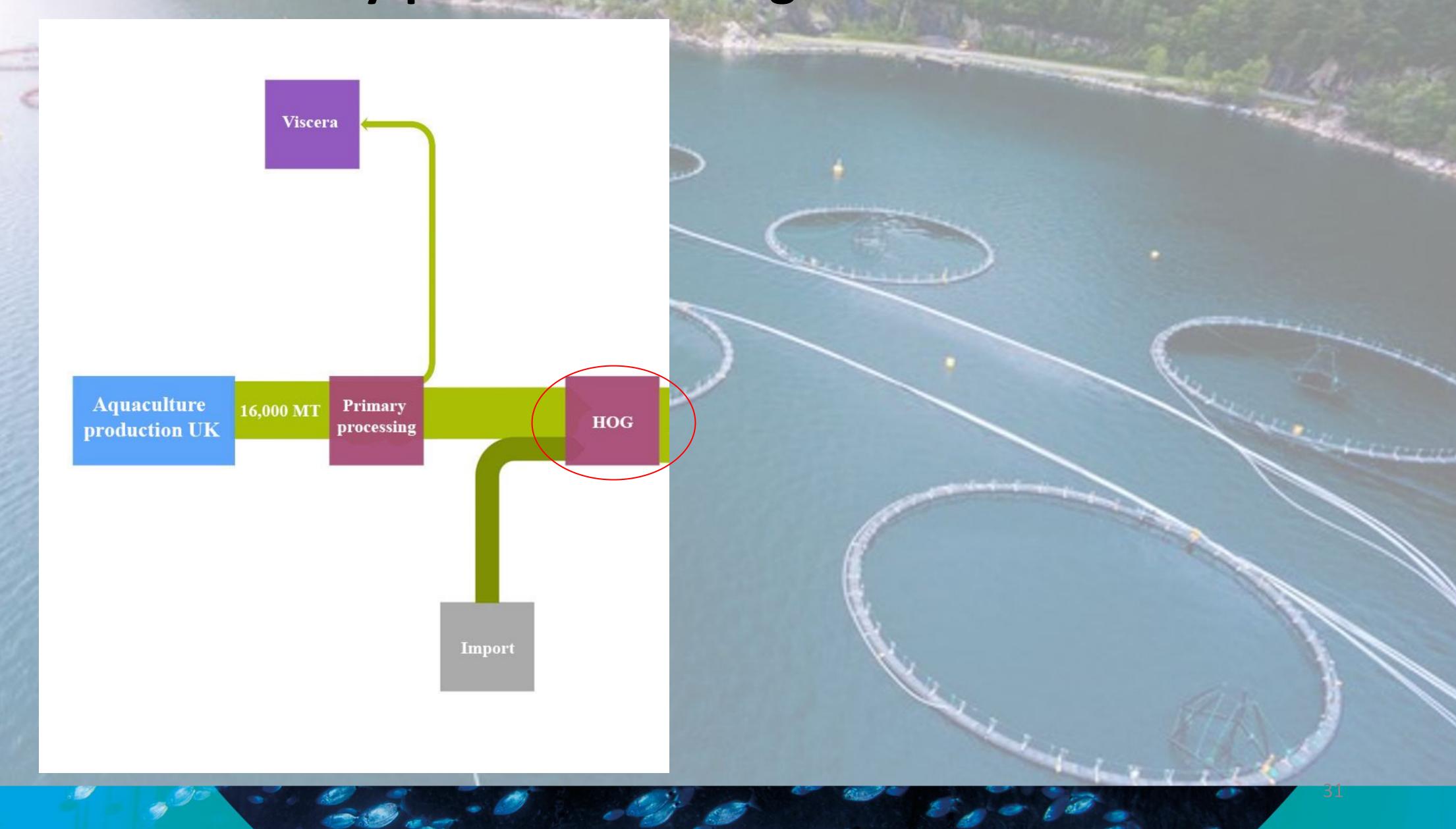
-IUU (20% world catch, up to 50% in some areas) s. Widjaja et al. 2019.

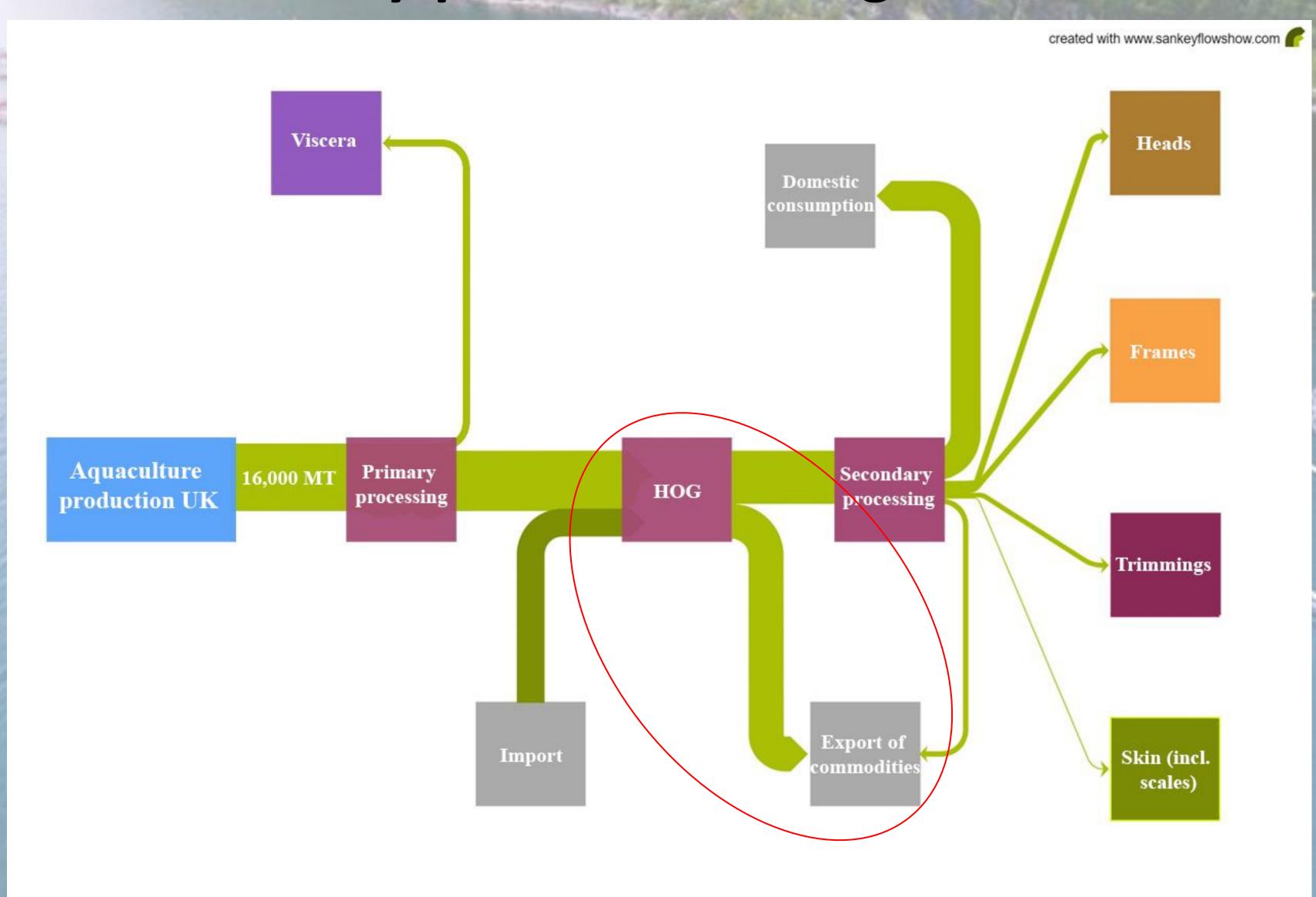


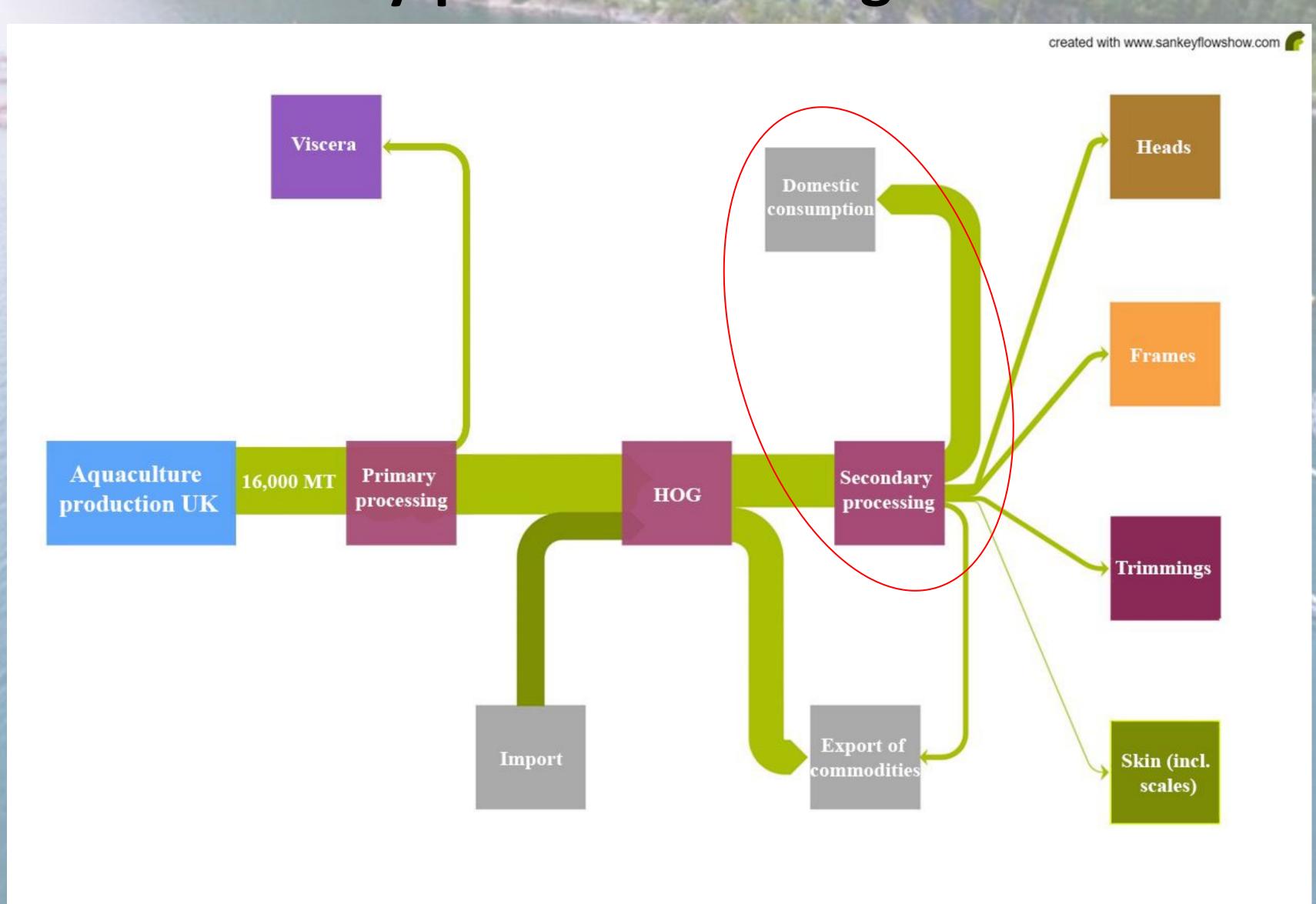
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- -IUU (20% world catch, up to 50% in some areas s. Widjaja et al. 2019.
- -Legislation (focus on fish by-products)
  1. Intra-species feeding
- 2. Safety and contamination issues



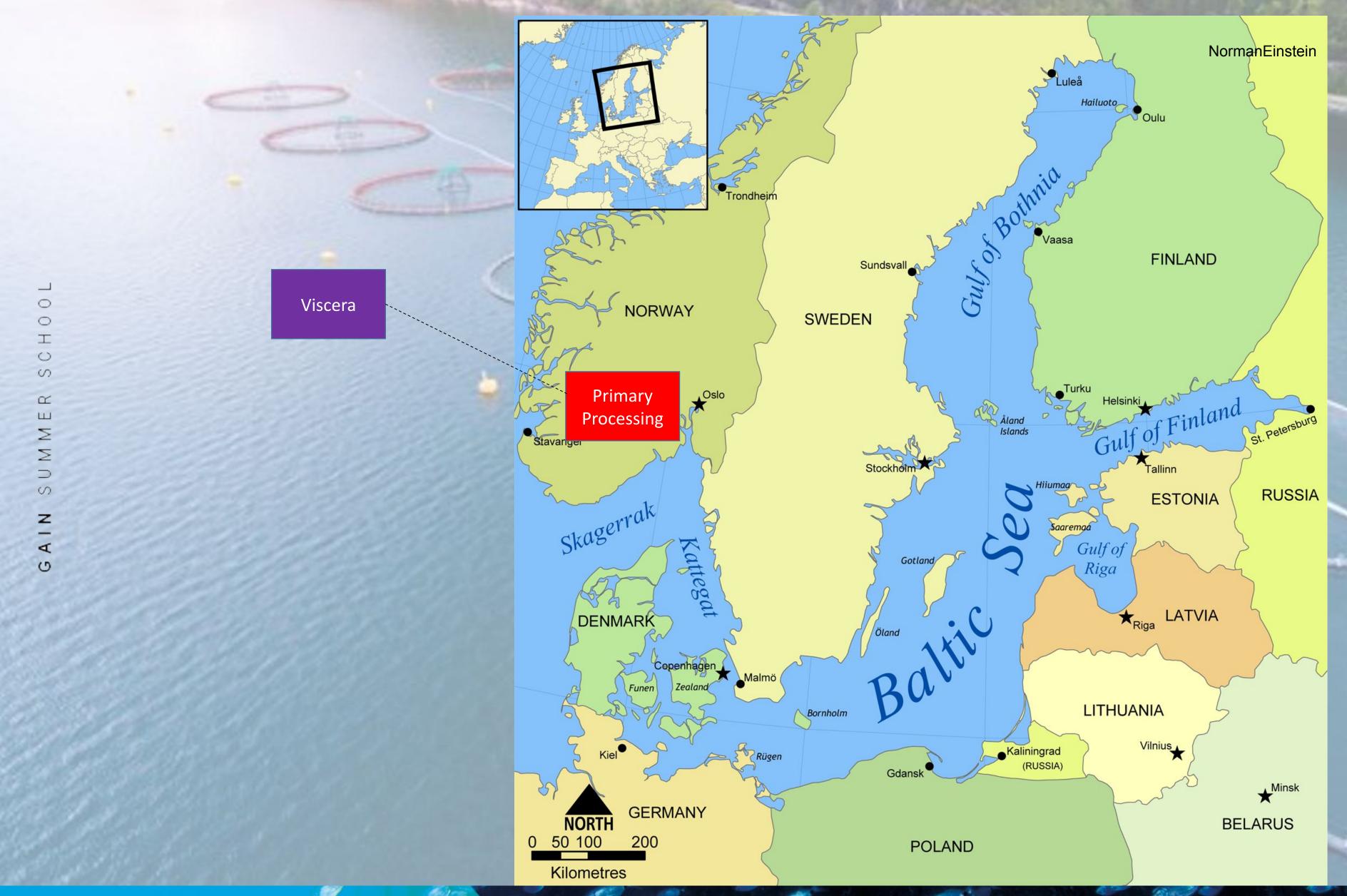






# What about the Norwegian Atlantic Salmon production and Processing?

#### Norway Atlantic Salmon Processing – Socio-Economic Spill-Overs



#### Norway Atlantic Salmon Processing - Socio-Economic Spill-Overs



## ... has your perception of sustainability of carp vs salmon farming changed?



